

SCHOOL IMPROVEMENT PLAN 2023-2025

Weston Mill Community Primary Academy



Trust Improvement Plan Priorities 2024-2025

I. Pupil Premium Pupils

To improve outcomes for disadvantaged pupils by ensuring that progress and attainment is in line with their peers, as well as those who are not disadvantaged.

2. Teaching & Learning

All pupils are able to make good progress through effective Teaching and Learning.

3. Attainment Groups (focusing on Boys and SEND pupils)

Pupil progress and attainment is robustly monitored and tracked to ensure any underperformance of pupils, or groups of pupils (focusing on boys and SEND pupils).

4. Attendance

To ensure that schools meet the Trust Attendance objective of 96%.

5. Equality, Diversity & Inclusion

To ensure all stakeholder are aware of the Trust's vision and values around Equality, Diversity and Inclusion.

Weston Mill Community Primary School Targets 2024-2025

Target Focus	Yearly Target				
GLD (EYFS)	75%				
Phonics Check (YI)	85%				
Multiplication Check (Y4) % (25/25)	42%				
Multiplication Check (Y4) Mean Average Score	19.8				
	Yearly Target	Summer Academy Review Data 2024	Review Point I Autumn 2024	Review Point 2 Spring 2025	Review Point 3 Summer 2025
KSI Assessments (Y2)					
Reading	65%	37%	46.3%	56%	65%
Writing	65%	53%	57%	1%	65%
Maths	65%	32%	43%	54%	65%
Combined	65%				65%
KS2 Assessments (Y6)					
Reading	74%	72%	72%	73%	74%
Writing	72%	40%	50.6%	61.3%	72%
Maths	73%	48%	56.3%	64.3%	73%
Combined	65%				65%
Attendance Group					•
Whole School	96%	91.7%	93.1%	94.5%	96%
Boys	96%	90.5%	92.3%	941%	96%
SEND Pupils	96%	90.3%	92.2%	94.1%	96%
PP Pupils	96%	88.8%	91.2%	93.6%	96%

Target Focus	Yearly Target	Summer Academy Review Data 2024	Review Point I Autumn 2024	Review Point 2 Spring 2025	Review Point 3 Summer 2025
Year I					
Reading	75%	58%	63.6%	69.3%	75%
Writing	75%	67%	69.6%	72.3%	75%
Maths	75%	75%	75%	75%	75%
Combined	75%	81%	75%	75%	75%
Year 3					
Reading	65%	45%	51.6%	58.2%	65%
Writing	65%	50%	55%	60%	65%
Maths	65%	52%	56.3%	60.6%	65%
Combined	65%				65%
Year 4					
Reading	70%	64%	68.4%	73.2%	70%
Writing	65%	21%	35.6%	50.3%	65%
Maths	70%	61%	64%	67%	70%
Combined	65%				65%
Year 5					
Reading	85%	78%	80.3%	82.6%	85%
Writing	70%	63%	65.3%	67.6%	70%
Maths	75%	70%	72%	74%	75%
Combined	65%				65%

School Improvement Plan Priorities 2024-2025

SIP	Attendance							
	riority 1: To improve attendance of pupils within disadvantaged groups which will impact on attainment and progress made. ink to TIP Priority 4 riorities:							
Focused Objective	Specific Actions for Implementation	Personnel/ Date		Intended Impact	RAG	Review Point Monitoring/Actual Impact (Review Point 1, Review Point 2, Review Point 3)		
ldentify barriers to attendance	 Data analysis: Analyse attendance data to identify patterns that coincide with poor attendance. 	SM – termly	 Comprehensive understanding of the trends and barriers to pupil's attendance. Increased awareness among staff of the specific challenges faced by disadvantaged groups. Support through LA in supporting attendance within disadvantaged groups. 					
× Ma dis × At × At	 Engagement with external agencies: Meet with link AAO Mel Yeoman to discuss attendance Attend CLF Attendance network meeting. Attend Attendance and Early Help Network meetings with LA. 	BG/SM - 05.09.2024 SM every 6 weeks SM - throughout the year		Support through LA in supporting attendance within				
Develop and implement targeted interventions	Incentives for good attendance:	BG/SM - ongoing	/SM - ongoing /SM -	Improvement in attendance rates among targeted pupils. Pupils receive regular, targeted support through the team to encourage and support				
	Support for families: * Breakfast club support, walking bus and calling families to ensure they are able to come into school.	× BG/SM/ZL/LH/MP - ongoing	×	attendance. Incentives motivate pupils to consistently come to school.				
	 Support from staff who can provide support and encouragement (FSW, SEN TAs) 	ZL/SS/LT - ongoing						

	 Personalised learning plans: Review provision of pupils with SEND who are currently on PTT to return to FTE. Develop plans to support pupils' attendance, ensuring they receive targeted academic support. Explore options for flexible learning (hybrid, adjusted school hours) for pupils with significant barriers. 	LH – ongoing LH/SM - ongoing LH/SM - ongoing	
positive school environment	Pupil voice: * Pupils to have opportunities to express their concerns and ideas about improving the school environment.	SM/ZL - ongoing	 Increased pupil participation in school activities and decision-making. Positive feedback from families
	 Parental engagement: Increase communication with families, especially those from disadvantaged backgrounds, through regular meetings, home visits and involvement in school activities. 	All staff - ongoing	 on their involvement. Increased parent attendance at school events. Observable improvements in school climate and pupil attitudes.
evaluate and adjust strategies	 Regular attendance reviews: Regular reviews of attendance data, with a focus on disadvantaged groups, to track progress and identify any emerging issues. Implement changes to the new attendance guidance. Feedback mechanisms: Gather feedback from pupils, parents and staff on the effectiveness of attendance initiatives. 	SM/BG/MP/ZL - termly BG/MP/SM - ongoing SM – termly	 Consistent improvement in attendance rates over time. Documented adjustments to strategies based on data and feedback. Attainment and progress data showing positive correlation and improved attendance.
	 Adjust interventions: Following data analysis, make necessary intervention adjustments. 	SM - termly	
Build strong community partnerships	 Partnerships with local organisations: Establish partnerships with local businesses, charities and community 	BG/SM/ZL - ongoing	 Strengthened relationships with community partners. Positive impact on attendance from community initiatives.

S	groups to provide resources and support for disadvantaged families. hared services: Work with other schools and community services to share best practices and resources for improving attendance among disadvantaged pupils.	SM/BG/ZL - ongoing	 Increased resources available to support disadvantaged pupils. 		
SIP Priority 2: Link to TIP Priorities: Focused	Oracy To develop a progressive approach to whole school in writing. Priority 2 Specific Actions for Implementation	oracy and vocabl	ulary teaching to enhance language acqui	sition and	improve attainment and progress Review Point
Objective	Specific Actions for implementation	Date	intended impact	NAG	Monitoring/Actual Impact (Review Point I, Review Point 2, Review Point 3)
Establish a whole- school vision for oracy and vocabulary development	vhole- chool vision or oracy ind× Following Voice 21 Oracy training (2023- 2024), provide further CPD for all staff on the importance of oracy and vocabulary in learning, and how to effectively integrate these skills into everyday teaching.	LW - termly	 A widely communicated and understood vision for oracy and vocabulary development. All staff are trained and confident in delivering oracy and vocabulary 		
·	Curriculum audit: * Conduct an audit of the current curriculum to identify strengths and gaps in oracy and vocabulary instruction across different subjects and year groups.	LW – autumn term	instruction. The curriculum is adjusted to reflect the school's vision and ensure consistency in oracy and vocabulary teaching. All staff understand the		

Integrate oracy and vocabulary development into daily classroom practice	 Daily oracy activities: Incorporate structured oracy activities such as debates, presentations and group discussions into daily lessons across all subjects. Ix weekly discrete oracy lesson in every year group to teach explicit oracy instructions. Expectations for oracy and talk clearly defined to promote language development and acquisition within the classroom through whole-class displays. Vocabulary Instruction: Implement explicit vocabulary teaching 	All staff – ongoing All staff – ongoing All staff - ongoing	implemented in daily practice. * Regular use of structured oracy activities in classrooms. classrooms. * Visible evidence of vocabulary teaching tools. * Pupils demonstrate increased confidence in using new vocabulary and oracy skills. * All pupils have a clear understanding of talk rules and a safe environment for talk is created for all learners.
	strategies such as word walls, and tiered vocabulary instruction, to ensure pupils are consistently exposed to, and practicing new words.	LVV/Trust/All staff - ongoing	 Pupils have high quality texts modelled consistently to improve language acquisition.
	 Modelling and scaffolding: Support teachers to model effective use of vocabulary and oracy skills, providing scaffolding for pupils to practice and apply these skills in their own work. Teachers and Teaching assistants regularly read aloud to pupils. 	LW/Trust/All staff – ongoing All staff - ongoing	
Develop a progressive oracy and vocabulary curriculum	Oracy progression framework: Develop an oracy progression framework that outlines expected skills and competencies at each stage from EYFS to Y6.	LW/Trust - Autumn	 A clearly defined oracy progression framework in place. Tiered vocabulary lists are integrated into teaching.
	Vocabulary Lists: * Create tiered vocabular lists tailored to each year group, ensuring that vocabulary	LW/Trust - Spring Term	 Evidence of cross- curricular oracy and activities in lessons.

Enhance	 instruction is both age-appropriate and challenging. Cross-curricular links: Identify opportunities for cross-curricular oracy and vocabulary development, ensuring that these skills are reinforced across different subjects. Develop opportunities for pupils to learn and perform poetry and plays in KS2. Introduce Helicopter stories in EYFS/Year I to support with development of communication and language. Embed the Poetry basket in EYFS and KS1 for pupils to have regular opportunities to learn and perform poetry. Develop the use of colourful semantics to support communication and language for pupils across within EYFS/KS1. 	LW/Trust - Spring/Summer Term KS2 team – ongoing EYFS team – ongoing EYFS team – ongoing LH - ongoing	 Pupils are consistently exposed to high quality texts with rich language, which improves speaking and listening and language acquisition. Regular opportunities provided for pupils in EYFS to develop communication and language through storytelling. Improved communication and language skills of all pupils. Improved quality of pupils
writing instruction through oracy and	 Integrate oracy activities, such as brainstorming sessions and structured talk, before writing to help pupils organise their thoughts and vocabulary. 	All staff - ongoing	writing, with a noticeable use of advanced vocabulary and structured ideas.
vocabulary integration	 Vocabulary in writing: * Support pupils to use newly learned vocabulary in writing, with a focus on precision, variety and complexity. 	All staff - ongoing	between oracy activities and progress in writing assessments. * Increased engagement and
	 Peer Feedback: Implement peer review sessions where pupils provide feedback on each other's use of vocabulary and language in writing, promoting reflective learning. 	All staff - ongoing	improved outcomes in writing tasks.
Monitor and evaluate the impact on	Regular assessments: * Regular formative and summative assessments to measure progress in oracy, vocabular acquisition, and writing skills.	All staff – ongoing	 Improvement in oracy, vocabulary and writing assessment

pupil outcomes	 Internal moderation every 3 weeks to carefully track and evaluate outcomes. Feedback loops – establish feedback loops where teachers and pupils provide input on the effectiveness of the oracy and vocabulary implementation. Oracy lead to drop-in and monitor the effectiveness of oracy to ensure that oracy and language acquisition remain a priority in the delivery of high-quality writing. 	All staff - ongoing All staff - ongoing LW – half termly	 Writing books show clear evidence of progress in language acquisition and writing quality. Positive feedback from pupils and teachers on the impact. Robust systems of monitoring ensure that high quality opportunities for
	Data Analysis: Regular analysis of oracy, vocabulary and writing assessment data to track progress and identify areas for improvement.	LW - termly	Oracy raise attainment and outcomes in writing across the school.
Engage parents and the wider community	Parent workshops: * Organise workshops for parents to help them support oracy and vocabulary development at home, including strategies for reading and discussion.	LW - termly	 High participation in parent workshops and positive feedback. Raised profile of oracy with parents and the wider
	Community involvement: * Build partnerships with our local library to create opportunities for pupils to practice oracy and vocabulary skills in real-world contexts.	TH - termly	community.

SIP	Assessment				
Priority 3: Link to TIP	To raise achievement across the curriculum of a Priority I, 2 and 3	l learners, particula	rly those from disadvantaged groups, t	nrougn acc	curate assessment of need.
Priorities:					
Focused Objective	Specific Actions for Implementation	Personnel/ Date	Intended Impact	RAG	Review Point Monitoring/Actual Impact (Review Point 1, Review Point 2, Review Point 3)
Improve accuracy and consistency of assessments	 Assessment CPD: * Provide CPD for teachers on formative and summative assessment techniques, focusing on identifying gaps, especially in disadvantaged pupils. * Teachers to become confident in using Insight on a day-to-day basis as well at assessment points, accurately and to analyse and interpret accurately to inform planning. Assessments: * Insight is used effectively to track the attainment of all pupils based on accurate use of assessment opportunities. 	BG/Trust - Autumn Term and review throughout the year All staff - ongoing All staff - ongoing	 All staff are trained in effective assessment and data analysis practices. Consistent use of assessment tools across all subjects. Improved accuracy in identifying learning gaps, particularly among disadvantaged pupils. Consistent analysis of test data and provision to ensure that pupils are supported to make at least good progress from their starting point. Systems are used effectively to track the progress of all learners and identify gaps in current or prior knowledge, which are planned for. 		
Implement targeted interventions based on assessment data	Intervention Plans: Implement intervention programs (tutoring, small group, 1:1) tailored to address specific gaps in knowledge and skills, with a focus on those from disadvantaged backgrounds.	All staff - ongoing	 Increased participation of disadvantaged pupils in interventions. Documented improvement in pupil achievement as a result of targeted interventions. 		

	 Monitoring and adjusting interventions: * Establish a system for regularly reviewing and adjusting interventions based on ongoing assessment data to ensure they are effective. 	LH/BG/SM - ongoing	 Regular adjustments to interventions based on updated assessment data. Target support closes the attainment gap between pupils from disadvantaged backgrounds and their peers.
Foster a supportive learning environment	 Pastoral support: Additional support to support SEMH needs Review playtime routines and resources with a focus on developing SEMH provision and supporting behaviour through the development of the outdoor provision. Develop outdoor education provision through orienteering with links across all areas of the curriculum. Parental Engagement: Increase parental involvement by 	LH – ongoing LH/BG/SM - ongoing BG/SM - ongoing LW - termly	 Positive feedback from pupils and parents on the support provided. Observable improvements in pupils' well-being and engagement (including termly BAE audits) Evidence of adaptations leading to improved outcomes for disadvantaged pupils. Increased use of shared resources and strategies in
	 offering workshops and resources that help parents support their child's learning at home. Classroom adaptations: Ensure that classroom instruction is adapted to meet the diverse needs of all pupils, with a focus on scaffolding learning for disadvantaged pupils. Share best practice where teachers can 	All staff - ongoing Across the	 classrooms. Reduction in behaviour incidents due to SEMH following playtimes leading to more learning time. Knowledge from across the curriculum to be embedded through practical outdoor learning opportunities.
	 observe teachers who have a strength in supporting disadvantaged pupils. Sharing resources across the trust, including strategies for supporting disadvantaged pupils and addressing learning gaps. 	Trust – ongoing Across the Trust – ongoing	

Monitor and	Progress monitoring:		× Staff are clear on the
evaluate the impact of strategies on pupil achievement	 Regular, purposeful PPMs for reflecting on data and outcomes, evaluate the impact of provision and identify next steps. Identify key barriers to raising achievement within our school 	BG/SM/LH – termly All staff – ongoing	 Stan are clear on the barriers of the pupils within their class and how these impact on their readiness to learn. X Staff develop clear strategies of intervention to remove
	 context. Reporting and accountability * Reflect and evaluate on current practice through pupil voice and observations. * Develop strategies, both within and outside of the classroom, to raise aspirations and achievement for all pupils. * Evaluate the impact of interventions in raising achievement, attainment and 	BG/SM/LH – ongoing All staff – ongoing	 barriers and accelerate the progress of all pupils. X High quality teaching is consistently delivered, which meets the needs of all pupils within the classroom. X Impact of interventions is regularly evaluated, and changes made proactively to ensure accelerated progress is made.
	 Provision: Provision maps to clearly identify entry and exit points for all learners based on prior assessment data. Targets set, are regularly reviewed to ensure that high expectations for outcomes of all pupils, based on their starting points. Develop practical strategies for supporting more able pupils, particularly those from disadvantaged groups. 	BG/SM/LH - termly LH/All staff - ongoing All staff - ongoing All staff - ongoing	 Clear measures of impact for interventions planned to provide SEMH or academic support for pupils from key groups. Consistently high expectations for all learners, leading to raise attainment and accelerate progress in core areas of the curriculum. Provision is effective in scaffolding provision for all pupils, particularly those who are more able.

SIP	Writing						
Priority 4: Link to TIP Priorities:	To develop high quality writing teaching to ensure pupils make rapid progress from their starting point. Priority 2						
Focused Objective	Specific Actions for Implementation	Personnel/ Date	Intended Impact	RAG	Review Point Monitoring/Actual Impact (Review Point 1, Review Point 2, Review Point 3)		
Ensure effective rollout and staff training	 Training: Complete the Ready, Steady, Write launch training as a whole staff. Share the progression and implementation documents with all staff to reinforce expectations for each year group. Audit: Gather information from 'Teaching Writing Audit' to identify further CPD needs in terms of the teaching of writing. 	RSW Team – Autumn Term LW – Autumn Term LW – Autumn Term	 All staff have completed training and are confident in delivering the program. Teachers have access to all required resources and understand how to use them. 				
	 Preparation Ensure pupils have access to a range of supporting materials e.g. phonics mats, phoneme frames, word lists etc. Complete 'Reflecting on Unit Outcomes' from writing units and prioritise next steps. Ensure all teachers have access to the necessary resources – platform, books, lesson plans and writing materials to effectively implement. 	All staff – Autumn Term All staff – end of each unit All staff – Autumn Term					
Implementation of Ready, Steady, Writ	CPD: * Plan ongoing CPD around effective pedagogies for teaching and writing.	BG/LW/Trust - Autumn Term	 Increased use of modelling strategies in writing instruction. 				

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	 Plan for writing lead to have time and support to monitor implementation 	BG – Autumn Term	 Writing tasks from the program are integrated 		
	and assist teachers.	-	across various subjects.		
	Teaching:		 Consistency is developed 		
	 5 lessons a week of explicit Ready, Stoody Myrine Jacobia 	All staff -	and teaching is aligned to		
	Steady, Write lessons. Ongoing assessment, recording and 	ongoing All staff -	ensure good progress across each year group.		
	annotating planning.	ongoing	 Teachers are confident in 		
	 Regular communication between 	LH/All staff -	implementing the program		
	teachers and INCO.	ongoing	and supporting the teaching		
	 Teachers to work collaboratively to ensure a consistent approach to the 	All staff/Across the Trust –	of writing.		
	teaching of writing.	ongoing			
	 Working walls and classroom 	All staff -			
	resources support the writing process	ongoing			
	and provide a scaffold for all pupils to achieve.				
	Modelling writing practices:		-		
	 Teachers to model the writing 	All staff -			
	process during lessons, using	ongoing			
	strategies from the program to demonstrate planning, drafting and				
	editing.				
	Cross-Curricular writing:				
	 Identify opportunities to integrate writing tasks from the program into 	All staff -			
	other subject to reinforce skills.	ongoing			
Monitoring and	Monitoring:		× Secure continual		
evaluation	 Establish monitoring and evaluation 	BG/SM -	improvement through		
	cycle; learning walks, books looks, pupil conferencing and discussions	Autumn Term	rigorous and accurate self- evaluation (environmental		
	with staff.	All staff -	audits, book looks, lesson		
	 3-weekly CPD to monitor outcomes 	ongoing	drop ins)		
	of all year groups and groups key		 Improved outcomes in 		
	groups of pupils through internal moderation.		writing across all year groups.		
			gi oups.		

	 Swiftly identify pupils who may need further scaffolding and support and assist teachers in adapting plans and resources. Plan in regular writing moderations across the Trust to track progress and identify areas for development. 	All staff - ongoing BG/Trust - Autumn Term	 All pupils make progress due to effective teaching and adaptations. Regular assessment and moderation supports accurate assessment and measurable progress in
	 Evaluation: Range of writing evidence in English books and across the curriculum. Collate end of year data and review implementation to ensure further embedding of the Ready, Steady, Write approach. Assessment data to inform decisions such as adapting the teaching, for pupils who need additional help or challenge. 	All staff - ongoing LW – Summer Term All staff - ongoing	writing skills. * The teaching of writing is adjusted based on data to better meet the needs of all pupils.
Evaluating Ready, Steady, Writes impact on writing outcomes	Comparison of writing outcomes: Compare writing outcomes before and after the program's implementation, focusing on improvements in areas like writing fluency, creativity and technical accuracy.	All staff - ongoing	 Significant improvements in writing outcomes. Positive feedback from pupils and teachers regarding the program's effectiveness. Clear action plan based on
	 Pupil and teacher feedback: Cather feedback from both pupils and teachers on the program, identifying strengths and areas for improvement. Support ongoing CPD to refine their use of Ready, Steady, Write and stay updated on best practices in writing instruction. Create opportunities for teachers to share successful strategies and 	LW – Termly LW – ongoing Across Trust - ongoing	 a program review to sustain and enhance writing outcomes. Sustained improvements in writing outcomes over time. Teachers continue to engage in CPD related to writing.

lessons, fostering a culture of continuous improvement. Review of Ready, Steady, Write		-		
writing outcomes.	BG/LW/Trust - ongoing BG/LW/Trust - ongoing			